

Annex 7 – STAKEHOLDER CONSULTATIONS ON THE RACINE PROJECT IN THE CONTEXT OF THE CENTRAL AFRICA FOREST INITIATIVE MISSION TO CAMEROON

19 to 30 September 2025

FINAL REPORT

Finalisation of the RACINE Project Document and strengthening of the participation of FODECC/PAIDATA stakeholders in the project processes: Submission/FVC Accreditation.

Mission Team:

CAFI Secretariat Geneva, CAFI-Cameroon Focal Team, Experts and Consultants

Period: 19-30 September 2025

Location: Yaoundé, Cameroon

Prepared by: CAFI Cameroon Focal Team

Date: 1 October 2025.

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1. Context and objectives of the mission

The CAFI-Cameroon Mission in September 2025 took place in a critical context of finalising the RACINE (Resilient Agriculture for Climate, Investment, Nature, and Equity) project, against a backdrop of scaling up the PAIDATA pilot project. With USD 2.5 billion to be mobilised by 2030 for the protection of the Congo Basin, Cameroon represents a major challenge with its 18 million hectares of forest (39% of the national territory).

The RACINE project builds on the encouraging performance of PAIDATA, which has been operational since November 2024: 223,000 producers enrolled (currently 360,000), 185,000 geolocated plots, improved cocoa (+10.5%) and coffee (+10.6%) yields, and 67% adoption of sustainable practices with 82% compliance with European RDUE.

The main objective was to finalise all components of the project for submission to the Green Climate Fund before the end of October 2025, by: (i) ***consolidating the elements of economic modelling***; (ii) ***strengthening institutional accreditation arrangements***; and ***exploring avenues for innovation in the mechanism and financial sustainability***.

2. Narrative overview of the mission

2.1. Technical scoping meeting to launch the mission (19 September)

The mission began with an intensive session at MINEPAT (Door 230, Immeuble Rose) bringing together all members of the CAFI Focus Team to establish the methodological foundations for the final economic analysis. The proceedings were opened by the Director of Prospective and Strategic Planning (DPPS), Mr Ernest NNANGA, National Coordinator of CAFI-Cameroon.

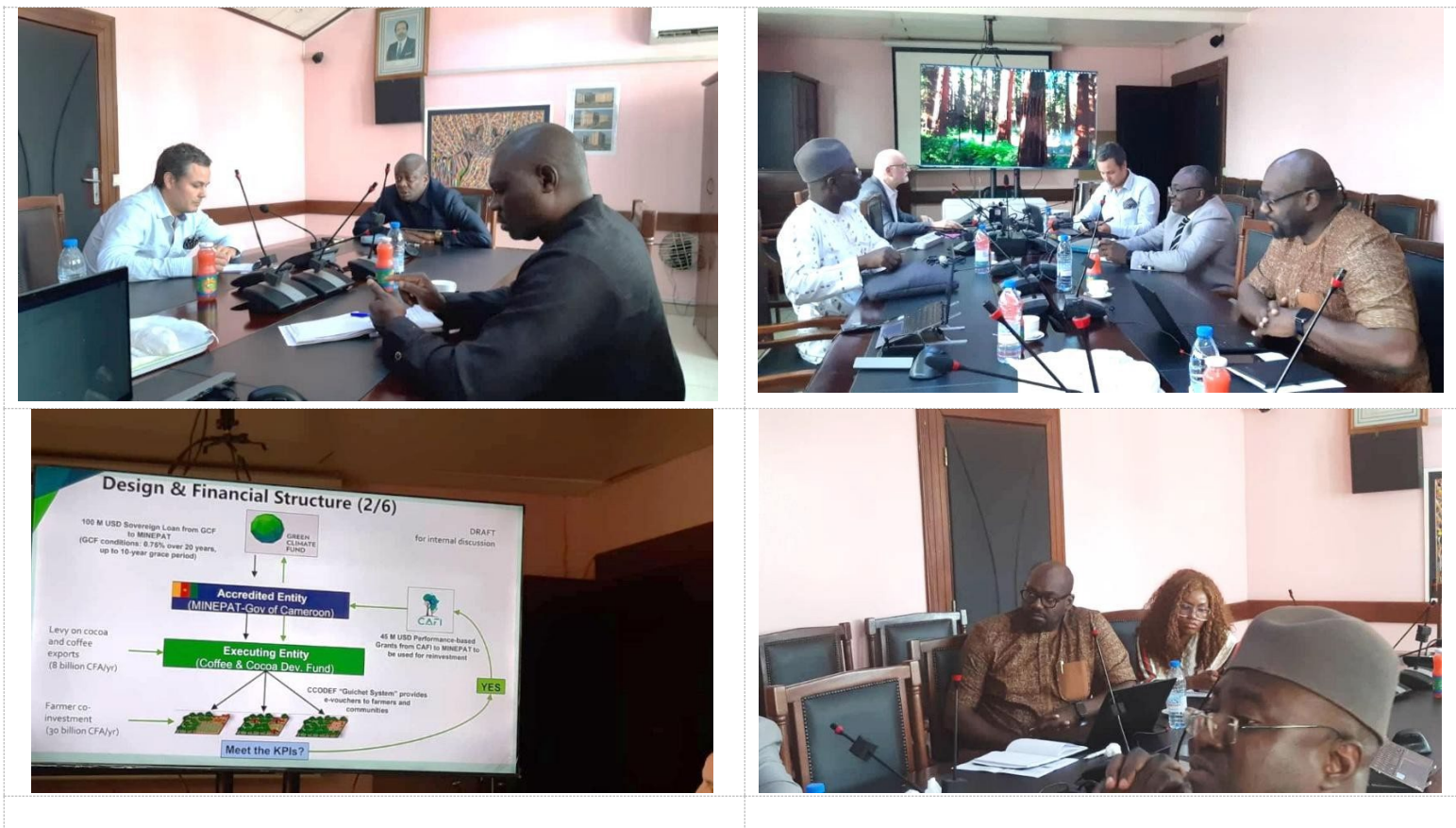
Jean-Marie NOIRAUD, FODECC-CAFI Expert, and Bruno GUAY, CAFI Climate Finance Expert, presented the innovative architecture of the project with its system of three integrated windows representing USD 234.3 million in public funding and generating a multiplier effect of x4.3:

- **Producers Window (G1)**: 44% of funding (USD 102.7 million via export royalties) with electronic vouchers and co-financing of micro-enterprise business plans
- **Local Authorities Window (G2)**: Communal post-harvest infrastructure, cooperative business plans, and sustainable land use planning
- **Agroecological Transition Window (G3)**: Technical support and advice for agroecological transition

Expert consultant Pr NLOM discussed the preliminary elements of his required economic analysis methodology, which may incorporate a dual approach (modelling by window and then integrated). Expectations regarding economic and financial profitability calculations were discussed. And aspects of environmental and social impact assessment were presented by Jean-Marie NOIRAUD, FODECC-CAFI expert.

Ms ADEBADA MANDENG (DGEPIP) outlined the national criteria for climate-sensitive budgeting, which include five environmental criteria out of a total of 16 evaluation criteria.

Decisions and resolutions: A priori validation of the initial elements of the economic modelling methodology; the challenge of integrating and sharing FODECC 2022-2024 data as a consolidated factual basis; and transmission by the DGEPIP of documentation on national project maturation procedures and Decree No. 2025/01081/PM.



Photos of the technical meeting to launch the mission on 19 September: P.230 Immeuble Rose / MINEPAT. (See list of participants in Appendix 1)

2.2. Institutional Consultation Phase (22-26 September)

2.2.1. IFAD Meeting – Operational Contextualisation (22 September)

The CAFI Focus Team and the CAF-ST Mission met with Mr Eric RWABIDADI, IFAD Resident Representative, Country Director, and his team. The purpose of this meeting was to discuss the requirements and constraints of the project currently being implemented with FODECC. The content of the Accountability Letter was shared and discussions were held to establish benchmarks for roles and responsibilities. Ms. Caroline ONANINA (CPO) and Mr. MOMO Gilbert (IFAD Expert-PAIDATA Coordinator) raised issues that were hindering the coordination of actions. All the observations raised were noted and ways of improving project implementation were discussed at length. The levers to be activated in order not to miss the scaling-up phase after the three-year pilot phase were identified: monitoring of administrative procedures, removal of bottlenecks in IT systems and platforms, and streamlining of information flow.

Resolutions adopted: Clarification of accountability mechanisms between CAFI, IFAD and national structures. Adoption of greater anticipation and proactivity as levers for performance.



Photos Partner meeting, 22 September 2025: AME-IFAD. (See list of participants in Annex 1)

2.2.2. FODECC Technical Meeting - Performance Analysis (23 September)

The in-depth session with the FODECC Project Management Unit (22 participants) aimed to review the accountability letter and analyse delays in project implementation. The diagnosis identified three main causes: **conditionality delays** (process until May 2025), **accreditation bottlenecks on the IFAD platform** (finalisation in September 2025), and **lack of proactivity on the part of the PMU**. The IFAD Representative highlighted the negative impact of not including the complete IFAD procedures in the annex to the project document.

Resolutions adopted: Immediate disbursement of the first tranche in the week of 23 September; action to consider the second disbursement before the end of 2025; proposal for a catch-up plan by IFAD to meet contractual deadlines; and strengthening of PMU proactivity with increased coordination of procedures.



Photos Working session, 23 September 2025: PMU-FODECC/AME-IFAD. (See list of participants in Annex 1)

2.2.3. Working session with FODECC - Economic Architecture (24 September)

The objective of this working session was to set the benchmarks for the RACINE project currently being developed with PMU members.

Mr Jean-Marie NOIRAUD mapped out the entire project ecosystem with its eight specialised components divided into three windows. The 2026-2031 financial structure was detailed with a performance-based payment mechanism: FVC sovereign loan at 0.75%/year over 20 years (10 years grace period), CAFI grant conditional on verified results, and export royalty share for sustainable self-financing. The macro indicators have been specified: 318,496 beneficiary households, 2.4x leverage, with real-time satellite monitoring and annual independent audits.

Innovation point raised: Mr SIAMA Etienne proposed incorporating a revolving portion of the concessional loan to enable producers to refinance after the first cycle, ensuring the sustainability of the mechanism and the long-term empowerment of producers.



Photos Working session, 24 September 2025: FODECC (See list of participants in Appendix 1)

2.2.4. Sectoral Meetings - Ministerial Contributions (24 September)

MINADER (08:30-10:10): The meeting with Mr NKATEU Bruno Armel, Director of Studies, Projects and Cooperation (DEPC), enabled the CFI Focal team to present the RACINE Project in detail. It also provided an opportunity to gather MINADER's sectoral vision, which involves extending the project's agricultural and agro-industrial challenges to savannah crops (beyond cocoa and coffee). The possibility of integrating a food security sub-component was discussed, as was the inclusion of development strategies for the onion/rice/tuber sectors and the central issue of agricultural digitalisation. Mr DEPC emphasised MINADER's central position in the institutional framework in view of its influence on production processes.

MINADER commitments: Sectoral contribution production before the end of December 2025, advocacy for MINADER's positioning as project supervisor; preparation of ENGREEN-eligible files for an investor round table under the ministerial supervision of MINADER; and exploration of avenues for technical/financial strengthening of the private agricultural sector.



Photos Institutional meetings, 24 September 2025: MINADER. (See list of participants in Annex 1)

MINCOMMERCE (10:45-11:45): The meeting with the Chief Executive of MINCOMMERCE enabled him to present a portfolio of six complementary projects whose characteristics would meet RACINE's objectives, for a total budget of 4.66 billion CFA francs (~7.8 million USD). Some *priority projects identified*: "Made in Cameroon" traceability (1.5 billion CFA francs, strong geolocation synergy), Ecosystem Services Payments (direct alignment with ESP objectives), Post-Harvest Centres of Excellence (complementarity with Guichet G2).

MINCOMMERCE resolutions: A necessary prioritisation of traceability and PVSECC projects; harmonisation of the timelines for these projects with the RACINE 2026-2031 timeline, and integration of the funding sought by these projects with existing FODECC components/windows for resource optimisation.



Photos of sectoral meetings, 24 September 2025: MINCOMMERCE.

MINEPDED (2:45-4:00 p.m.): The meeting with the Secretary General/MINEPDED consisted of a detailed presentation of the RACINE project, the challenges, the financing mechanisms, the financial structure, the implicit commitments, the economic model, the GCF requirements, and the deadlines and procedural constraints to be met before the closing date for applications for funding.

MINCOMMERCE resolutions: Commitment made to provide the Letter of No Objection from MINEPDED as soon as possible, with a view to continuing the process of Cameroon's submission to the GCF.



Photos from sectoral meetings, 24 September 2025: MINEPDED.

2.2.5. DPPS meeting – Accreditation Strategy (25 September)

The strategic session with the Director of Prospective Studies and Strategic Planning aimed to agree on the outlines of Cameroon's accreditation procedure to the GCF. To this end, Bruno GUAY gave a detailed presentation of the requirements: CAFI (low-risk HACT assessment, SEAH $\geq 6/8$, UNDP-equivalent SES, UN/donor letters of attestation) and GCF (fiduciary standards, environmental and social safeguards, cross-cutting gender standards). Institutional challenges were identified: specialised MINEPAT focal points, internal capacity development, alignment with international standards.

DPPS strategic recommendations: Identify the project task force with director/S-D level profiles; plan training for the expanded team on accreditation requirements; work to strengthen coordination between MINEPAT, CAA, CAFI and FVC; and meet with PCA CDC to discuss synergies for improved/certified plants.



Photos Technical Meeting CAFI Focus Team Mission, 25 September 2025: DPPS/MINEPAT.

2.2.6. CAA Meeting - Fiduciary Partnership (25 September)

The purpose of this crucial institutional meeting with the Caisse Autonome d'Amortissement (CAA) was to build on the fiduciary partnership between MINEPAT and CAA with a view to the accreditation process with the GCF. To this end, the CAA's recognised expertise was highlighted

: proven experience in external financing management, mastery of international procedures, technical capabilities and established fiduciary standards.

Mr BALEPA Jean Louis, speaking on behalf of the Director General, expressed his satisfaction with this inclusive approach from the outset of the process towards the GCF partner, strengthening the project's chances of success.

Aspects of MINEPAT-CAA synergies identified: joint communication to the GCF; coordination of accreditation procedures; periodic coordination meetings; sharing of expertise and best practices; optimisation of processing times.



Photos Working meeting, 25 September 2025: CAA. (See list of participants in Appendix 1)

2.2.7. DGEPIP meeting – National Procedures (26 September)

A technical meeting with the Directorate General of Economy and Public Investment Planning was held on 26 September to discuss the process of maturing public investments in Cameroon.

Mr Guy NKOU (SDPBIP), representing the DGEPIP, and Ms Laure ADEBADA presented the national regulatory framework based on Decree No. 2025/01081/PM of 17 June 2025. RACINE, classified as a mega project (>50 billion CFA francs, 1.015 billion USD), must follow three mandatory phases.

Detailed maturation phases: Pre-selection (11-point Concept Note, cost assessment, SND30 justification), Preparation (multidisciplinary feasibility studies, risk matrix, gender integration), Mega Project Requirements (ecosystem approach, mandatory AMO, Prime Minister's validation). Specified regulatory deadlines: Internal CTD Commission (15 days), CNMP (90 days), PM validation (unspecified). **Points of vigilance identified:** Anticipate the launch of the public investment visa process; share the selection procedure documents with CAFI experts; and those required by type of instance (Concept Note, complete maturity file, final analysis report).



Photos Working meeting, 26 September 2025, DGEPIP/MINEPAT. (See list of participants in Appendix 1)

2.2.8. Finalisation phase (29-30 September)

Construction of the Final Economic Model (29 September)

29 September was an intense day for the CAFI Focus Team, working on the 2022-2024 FODECC database with updated data revealing positive performance trends. Discussions and work enabled the calibration of the economic model currently being formulated, the integration of field data into calculations, the validation of growth assumptions, and the refinement of projections.

Documented sustainable effects: Reduction in deforestation (18,500 hectares avoided), optimisation of protected areas (65% forest cover maintained), reduction in carbon emissions with quantified carbon credit generation potential.

Carbon Credit Analysis and Final Arrangements (30 September)

The decisive session with the DPPS on the carbon credit opportunity for financial sustainability. The identified potential has remarkable characteristics: 185,000 hectares geolocated by FODECC, sequestration of 2.5 million tCO₂eq over 10 years (13.5 tCO₂eq/ha/year), conservative price of 15-25 USD/tCO₂ (voluntary market), potential revenues of around E: 50 million USD backed by Guichet Collectivités.

Modality 6.4 of the Paris Agreement offers a major competitive advantage: UN international certification, high-quality carbon credits with social co-benefits, validation process by accredited bodies, 18-24 month timeline for first issuance. Strategic advantages include financial sustainability (additional revenue to repay FVC loan), additional financing (project extension for producers), and attractiveness to investors (recurring revenue mechanism).

MINEPAT/CAA arrangement

The accreditation strategy has been validated according to the MINEPAT (Accredited Entity GCF application) / CAA (associated fiduciary structure with established competence) partnership model; complementary technical and fiduciary capacities.

The three-phase action plan is expected to proceed as follows:

- Preparatory (Nov 2025 -Jan 2026: capacity audit, identification of gaps, preparation of dossier);
- Submission (February–April 2026: application submission, CAA protocol, preparation of KPMG assessments);
- Evaluation (May-September 2026: independent FVC panel, field missions, final validation).



Photos from the closing technical meeting on 20 September: DPPS/MINEPAT.

3. Summary of results obtained by mission work area

Area	Key achievements	Integrated Innovations	Level of progress
Technical	Consolidated economic model with FODECC data for 2022-2024 validated	System 3 integrated counters + georeferenced digital platform + blockchain	All data made available to the Expert Consultant; Template sent to under Huitaine (5/10/25)
Institutional	Consensus 8 national institutions + arrangement MINEPAT/CAA formalised	Multi-level architecture with Task Force for accreditation + focal points specialised focal points to be identified	Discussions well underway for the establishment of the MINEPAT-CAA collaborative platform collaborative platform
Financial	Finalisation of the structure USD 1.015 billion + carbon credit mechanism carbon credit mechanism 6.4	Innovative financial package with possibility of first application Article 6.4 Carbon market in Africa Power plant (USD 50 million)	View on financial sustainability to be integrated into the project with iteration
Environmental	Documented performance: 67% sustainable practices, 82% RDUE compliance	Accuracy of the monitoring model Real-time satellite + independent audits + full traceability	Review of the mechanism for monitoring deforestation results: KPIs to be monitored: <i>18,500 ha of forest avoided, 2.5M tCO₂eq sequestered</i>
Operational	National procedures aligned + accreditation timeline finalised	Alignment and integration of 2025 project maturation decree + verified GCF standards.	Possibility maintained for submission of PRODOC in October 2025; and programming Accreditation Sept. 2026

4. Strategic recommendations and priority actions by institution

4.1. MINEPAT / CAFI-Cameroon Focus Team

Action	Deadline	Deadline	Responsible	Type	Expected outcome
Submit PRODOC RACINE to the FVC	15 days	15/10/2025	Team Focal Complete	Final deliverable	Complete document compliant with standards
Identify Task force project Director/S-D profiles	30 days	25/10/2025	DPPS (Mr Ernest NNANGA)	Structure team	Operational task force
Develop note Minister Economy	15 days	10/10/2025	CN CAFI-Cameroon	Approval policy	Strategic guidelines obtained
Create collaboration platform MINEPAT/CAA	45 days	9/11/2025	DPPS + CAA	Process Accreditation	Technical coordination active
Propose document CAFI Country Programme	60 days	24/11/2025	Dr SAIDOU HAMADOU	Structuring programme	National framework finalised
Anticipating process accreditation investments	60 days	24/11/2025	DGPIP	Compliance procedures	Alignment Regulatory

4.2. CAA (Autonomous Amortisation Fund)

Action	Deadline	Deadline	Aspect concerned	Impact
Highlight CAA's profile as an associated fiduciary agency	30 days	25/10/2025	Institutional positioning	International credibility
Organise meetings coordination periodic MINEPAT	Immediate	2/10/2025	Monitoring and evaluation process	Enhanced coordination
Share expertise in fiduciary standards with the CAFI-CMR team	45 days	9/11/2025	Strengthening capacities	Transfer of skills

4.3. IFAD / FODECC

Action	Deadline	Deadline	Aspect concerned	Impact
Disbursement Immediate First instalment FODECC accounts	7 days	2/10/2025	Financial release	Operational continuity
Initiate process second Disbursement before the end of 2025	90 days	24/12/2025	Continuity of funding	Compliance with project timeline
Propose plan catch-up deadlines contractual	21 days	16/10/2025	Management of project	Performance restored

4.4. MINADER (Ministry of Agriculture)

Action	Deadline	Deadline	Aspect concerned	Impact
Produce sectoral contribution to project	90 days	24/12/2025	Sectoral sector	Geographical /crops
Promote advocacy positioning supervision RACINE project	45 days	9/11/2025	Leadership Institutional	Sector governance
Prepare files investment ENGREN fund presentation	60 days	24/11/2025	Mobilisation private financing	Public-private synergy

4.5. MINCOMMERCE (Ministry of Commerce)

Action	Deadline	Deadline	Aspect concerned	Impact
Prioritise projects Traceability and PVSECC synergy RACINE	30 days	25/10/2025	Portfolio consistency	Optimisation Resources
Harmonise project timelines with the RACINE 2026-2031 timeline	45 days	9/11/2025	Integrated planning	Sectoral coordination
Integrate funding requests projects into FODECC components	60 days	24/11/2025	Optimisation resources	Avoid duplication

4.6. Expert consultants

Action	Deadline	Deadline	Aspect concerned	Deliverable
Apply analytical approach dual (front office + integrated)	45 days	9/11/2025	Methodology economic economic	Report Economic final
Include revolving portion of loan into the model	30 days	25/10/2025	Sustainability mechanism funding	Financial options
Develop study feasibility carbon credit modality 6.4	60 days	24/11/2025	Financial innovation	Technical study validated

4.7. CAFI Secretariat Geneva

Action	Deadline	Deadline	Aspect concerned	Objective
Organise round table ENGREEN fund private projects	45 days	9/11/2025	Mobilisation of private funding	Investor partnerships
Exploitation documentation Project maturation Cameroon	15 days	10/10/2025	Knowledge transfer	Capitalisation of procedures
Technical Technical Process FVC accreditation	180 days	15/04/2026	Support Technical	Specialised assistance

4.8. Multi-institutional actions

Action	Deadline	Deadline	Institutions involved	Expected Outcome
Organise extended training sessions for teams on accreditation requirements accreditation	60 days	24/11/2025	MINEPAT/CAA/Consultants	Project personnel - trained project staff in standard FVC
Meet PCA CDC synergies Certified/improved plants	7 days	2/10/2025	MINEPAT/CDC	Optimisation supply Supply
Ministerial ministerial round table private private	45 days	9/11/2025	MINADER/CAFI/Investors	Mobilisation of private financing privat e credible

4.9. Final Recommendations from the 29-30 September

Ref	Recommendation	Responsible	Type of Action	Deadline
1	Submit PRODOC RACINE before the end of October 2025	Mr Ernest NNANGA (CN CAFI)	Final deliverable	31/10
2	Prepare application accreditation MINEPAT/FVC	Mr Ernest NNANGA + CAA	Procedure Institutional	28/02/2026
3	Initiate RACINE registration process Finance Act Finance 2026	DPPS	Procedure institutional	31/12/2025
4	Forward note procedure maturation projects to consultant B. GUAY	EF-CAFI	Development document	15/10/2025
5	Initiate dynamic credit carbon modality 6.4	Focal Team + Specialist Expert specialised	New initiative	31/12/2025
6	Finalise protocol collaboration MINEPAT/CAA	Dr SAIDOU HAMADOU / DPPS + CAA	Institutional Institutional	30/11/2025
7	Integrate carbon mechanism future version PRODOC	Bruno GUAY	Document revision	30/06/2026

5. Executive timetable for the next steps

5.1. Immediate phase (October 2025)

Week	Critical Actions	Milestones	Responsible
1-7 Oct	- Finalisation of PRODOC final revisions - CDC meeting on improved plants - FODECC disbursement of first tranche	Consolidated bases	Team Focal + CDC + IFAD
8-14 October	- Note from the Minister of Economy Guidelines - DGPIP documentation development - CAA coordination first meeting	Policy validation	CN CAFI + DGPIP + CAA
15-21 October	- PRODOC FVC SUBMISSION (top priority) - FODECC catch-up plan deadlines - Identification of accreditation task force	PRODOC submitted	Team Focal + FODECC
22-31 October	- Launch of Task Force first session - MINCOMMERCE projects prioritisation - Coordinated communication MINEPAT/CAA	Active task force	MINEPAT/CAA + MINCOMMERCE

5.2. Preparation phase (November-December 2025)

Period	Major Actions	Objectives
1-15 November	- Audit of MINEPAT capacities for FVC standards - ENGREEN investor round table - Harmonisation of MINCOMMERCE/RACINE schedules	Capacity assessment
16-30 November	- 1^e Sessions Multisectoral training programme on requirements CMR/FVC accreditation - Benchmarking trips EF-CAFI accreditation process (Rwanda; Senegal) - Assessment mission on the carbon credit mechanism and potential - MINEPAT/CAA collaboration platform	Training commenced
Dec 1-15	- MINADER contribution to sectoral document - Second disbursement FODECC/IFAD - Preparation of carbon feasibility study – initial results	Sectoral contributions
Dec 16-31	- 2^e Sessions Multisectoral training programme on requirements CMR/FVC accreditation - Preparation of FVC application file - Annual performance review 2025 CAFI-CMR / RACINE	File in preparation

5.3. Accreditation Phase (January–September 2026)

Quarter	Key Milestones	Deliverables	Decisions
Q1 2026	- Finalisation of application file + CAA protocol	Complete MINEPAT complete	Ready for submission
Q2 2026	- Submission + preparation of external evaluations	Application submitted	Support International
Q3 2026	- Assessments field KPMG + responses recommendations	Capacity audit	Accreditation obtained

6. Conclusions

The *September 2025-ST CAFI Mission to Cameroon* consolidated the factual elements of the RACINE project dossier in all its strategic dimensions, creating the conditions for a successful submission by October 2025 and effective implementation from 2026 onwards. Four major conclusions emerge:

1. Economic and financial innovation validated: The RACINE model represents a major innovation with its "Payments for Productive Environmental Services" approach, which rewards production without deforestation. FODECC data for 2022-2024 confirm its effectiveness, with continuously improving performance. The integration of the carbon credit mechanism under modality 6.4 (E: USD 50 million) would position Cameroon as a regional pioneer and ensure long-term financial sustainability.

2. Robust institutional architecture established: The consensus reached by the eight national institutions and organisations met (MINEPAT/MINEPDED/MINADER/MINCOMMERCE/FODECC/IFAD/CAA) and the MINEPAT/CAA agreement create an operational multi-level governance structure. Based on the work and meetings carried out during this mission, the **Accreditation Process** Task Force will be structured with a specific action plan (Nov 2025-Sep 2026) and targeted training. Intersectoral coordination for this purpose will be formalised with integrated monitoring mechanisms.

3. Documented environmental performance: Field results demonstrate the effectiveness of the RACINE system and model. See diagram in Appendix 2: 67% adoption of sustainable practices, 82% RDUE compliance, 18,500 hectares of deforestation avoided. The real-time satellite monitoring system and independent audits ensure complete traceability. The carbon sequestration potential (2.5M tCO₂eq) is quantified and measurable.

4. Finalised operational roadmap: The 2025-2026 schedule with specific milestones allows for the **submission of the PRODOC** in October 2025, the launch of the **accreditation** procedure in February 2026, and final validation expected in September 2026. Inclusion in the 2026 Finance Act would secure the national budgeting dimension. The carbon credit timeline (18-24 months for the first issue) would be well synchronised with the operational start-up.

The success of the RACINE project will position Cameroon as a CAFI reference model that can be exported to the five other countries in the partnership, contribute to the Congo Basin's climate objectives, and generate a direct socio-economic impact on 1.6 million people with the creation of 127,000 jobs and a 35% increase in average rural incomes.

Contact for follow-up:

Dr SAIDOU HAMADOU - CTN CAFI-Cameroon: hsaidou@minepat.gov.cm CAFI-Cameroon
Focal Team - DPPS/MINEPAT

Appendices

Appendix 1: List of meeting participants

OVERALL SUMMARY MISSION:

- **Total number of days:** 7 days
- **Total number of meetings:** 12 institutional/technical meetings
- **Total unique participation:** Approximately 45-50 different individuals
- **Institutions represented:** 8 (MINEPAT, CAFI, IFAD, FODECC, CAA, DGEPIP, MINADER, MINCOMMERCE)

19/09/2025 - MINEPAT Technical Framework Meeting

Total: 9 people CAFI Secretariat (Geneva):

- Bruno GUAY - Economist, Head of Development Programming
- Steve ESSOMBA - CAFI Monitoring and Evaluation Specialist, DRC
- Jean-Marie NOIRAUD - Environment Expert/Consultant (699 96 17 83)

CAFI-Cameroon Focal Team:

- Mr Ernest NNANGA - National Coordinator
- Dr SAIDOU HAMADOU - National Technical Coordinator (697 42 42 32)
- Krystel NOPOUDEM - Communications/IT Project Assistant (677 44 71 34)
- Mr EBODE MEKONGO - Project Assistant (699 72 07 97)

Experts & Consultants:

- Prof. NLOM Jean Baptiste - Environmental Economist (696 13 34 42)

Other Participants:

- Ms ADEBADA MANDENG Laure - DPIP/MINEPAT, Climate-Sensitive Programming

22/09/2025 - IFAD meeting

Time: 3:40 p.m. to 4:40 p.m.

IFAD:

- Eric RWABIDIDI - Resident Representative
- Caroline ONANINA - Programme Officer (c.onanina@ifad.org)
- Gilbert MOMO - GNI Unit CMP/PIOM (g.momokenmogne@ifad.org)

CAFI Mission:

- Bruno GUAY
- Jean Marie NOIRAUD

Focal Team:

- Dr SAIDOU Hamadou - National Technical Coordinator
- Krystel NOPOUDEM - Communications and IT Assistant

FODECC/PAIDATA:

- Mr Bama YANGONA - PAIDATA, Coordinator (FODECC).

23/09/2025 - FODECC/PAIDATA/IFAD Technical Meeting

Location: FODECC Annex Conference Room (ELIG-ESSONO) Total: 22 people

1. Samuel Donatien NENGUE - FODECC - Administrator/Managing Director (699881508)
2. Eric RWABIDADI - IFAD - Rep/IFAD
3. ONANINA Caroline - IFAD - CPO (c.onanina@ifad.org)
4. MOMO Gilbert - IFAD - GNI Unit CMP/PIOM (g.momokenmogne@ifad.org)
5. Steve ESSOMBA - CAFI - M&E Specialist (steve.essomba@...)
6. Jean-Marie NOIRAUD - CAFI
7. DOUGDJE MOHAMA - FODECC/PAIDATA - Internal Audit Manager (658139099)
8. ELANGUE Peter - FODECC - Internal Expert (695093556)
9. GWET Emmanuel - PAIDATA/FODECC - RAF (egwet@fdecc.com)
10. Danielle Bernse BETSY - FODECC - CDAF H (699010091)
11. BAMA YANGONA Jean Blaise - PAIDATA/FODECC - Coordinator (694185461)
12. YAO Angele Celestine - CSP/FODECC - Head of Projects Department (699015161)
13. NDO Aristide - FODECC - AD (675500615)
14. GUAY Bruno - CAFI - Technical Advisor
15. KAKMANI Deussion - FODECC - CT (699002184)
16. NGO NGAMBI MAYI, wife of BILONG Jeanne Hortense - FODECC - RSIG (699026287)
17. TENE KUETCHE Hubert Lebond - PAIDATA - RSIC (697532401)
18. ONGBEHOUCK Nina - FODECC - CSCRPT (676941838)
19. METE Christelle eve AMVAMA - FODECC - ASCRPT (651651247)
20. Krystel NOPOUDEM - CAFI - IT & Com Assistant (677447134)
21. ALIMBA BESSALA Darrec - FODECC - IT Specialist (671591006)
22. ALEMBA ANGOUNDA Lucien Jacques - FODECC - CSEM (691540243)

24/09/2025 - FODECC session + Sectoral meetings

FODECC Session (12:50 p.m. to 1:50 p.m.) - 16 people:

1. NENGUE Samuel Donatien - ADM/FODECC
2. KAKMANI Deussion - CT/FODECC (699002154)
3. NDO Aristide - AD/FODECC (67500615)
4. GUAY Bruno - CAFI ST
5. Etienne SIAMA SIAMA - EF/CAFI/MINEPAT (695772876)
6. Krystel NOPOUDEM - EF/CAFI (677447134)
7. Steve ESSOMBA - CAFI/SE Officer (steve.essobla@undp.org)
8. Jean Marie NOIRAUD - CAFI/Consultant (jm.noiraud@yahoo.fr)
9. NTONBA Julien - CSR/PAIDATA
10. Prof. NLOM Jean Baptiste - Consultant (696133442)
11. EBODE MEKONGO T. - CGT/MINEPAT (699724797)
12. YAO Angele - CSP/FODECC (699015161)
13. DOUGDJE Mahama - CDET/FODECC (658139099)
14. Manuelle BETTY - FODECC (679040091)

15. BAMA YANGONA Jean Blaise - PAIDATA/FODECC (674183461)
16. YUFANYUY Terrence – ASEM

MINADER meeting (8:30–10:10 a.m.) – 11 people:

1. NTAKEU Bruno Armel - MINADER/DEPC - Director (677 15 16 91, bntakeu@yahoo.fr)
2. Dr SAIDOU Hamadou - MINEPAT/CPE - CCPE CT-EFCAFI (697 42 42 32)
3. GUAY Bruno - CAFI - Advisor (bruno.guay@undp.org)
4. Etienne SIAMA SIAMA - MINEPAT/CFCAFI - EF CAFI Member (695772876)
5. EBODE MBONGO Théophile - MINEPAT - CEA (699 72 49 97)
6. Steve ESSOMBA - CAFI - SE (steve.essomba@undp.org)
7. Jean Marie NOIRAUD - CAFI/Consultant - Consultant (676 66 25 35)
8. Frédéric James MVINI - Minader/CPP - Deputy Director (696 66 25 53)
9. Krystel NOPOUDEM - CAFI/EF - Project Assistant (677 44 71 34)
10. MESSIA MESSIA Georges C. - MINADER - CEA/CPE/DEPC (699 41 94 27)
11. LITO [incomplete information]

MINCOMMERCE meeting (10:45–11:45 a.m.):

- CEP MINCOMMERCE + CAFI mission team

25/09/025 - DPPS and CAA meetings

DPPS meeting (9:00 a.m.):

- DPPS/MINEPAT - Mr Ernest NNANGA - CN CAFI-Cmr
- CEP/MINEPAT - Dr SAIDOU Hamadou - CT CAFI-Cmr
 - CAFI Secretariat Mission + Focal Team

CAA meeting (10:30 a.m. to 12:00 p.m.) - 14 people:

1. BALEPA Jean Louis - Head of the Financing Negotiations and Risk Management Division (674 75 63 83)
2. MVOGO Alain Thierry - Head of Coordination and Management Control Unit (696 63 85 11)
3. Dr SAIDOU Hamadou - CEP/MINAPAT - CAFI-Cameroon Technical Coordinator (697 42 42 32)
4. Steve ESSOMBA - M-E/CAFI Specialist
5. Jean Marie NOIRAUD - CT/CAFI (699 96 17 83)
6. EBODE MEKONGO - CEA/MINEPAT (699 72 07 97)
7. Etienne SIAMA SIAMA - EF/CAFI-MINEPAT Member (695 77 28 76)
8. Krystel NOPOUDEM - EF/CAFI - Project Assistant (677 44 71 34)
9. GUAY, Bruno - CAFI
10. Simone AFFANA - Head of Risk Management/CAA Unit (678 49 55 44)
11. NDONGO MBA Laurent - CSEF/CAA (697 20 45 48)
12. AYI EKOBEA - SDOFBS/CAA (697 00 11 86)
13. MINLAA Steve - CEA/CNF/CAA (698 10 00 54)
14. ZANG Laury - CEA/CSEF/CAA (697 85 86 69)

26/09/2025 - DGEPIP/MINEPAT meeting

Time: 1:30 p.m. to 3:30 p.m.

DGEPIP/MINEPAT:

- Mr NKOU Guy - SDPBIP/MINEPAT
- Ms. Laure ADEBADA MANDENG
- [Other DGEPIP members]

CAFI Geneva Secretariat Mission + CAFI-Cameroon Focus Team:

- CAFI ST Consultant - Bruno GUAY
- CAFI Consultant - Jean Marie NOIRAUD
- CAFI-DRC S-E Expert - Steve ESSOMBA
- Programme Manager - Etienne SIAMA SIAMA
- Project Assistant - Théophile EBODE
- Project Assistant - Krystel NOPOUDEM

29-30/09/2025 - Final Meetings

Location: DPPS/Project Unit Total: 7 people CAFI-Cameroon**Focus Team:**

- Mr Ernest NNANGA - Economist, National Coordinator
- Dr SAIDOU HAMADOU - Statistician/Demographer, National Technical Coordinator (697 42 42 32)
- Mr EBODE Théophile - CEA Rural Development MINEPAT (699 72 07 97)
- Krystel NOPOUDEM - Communication/IT, Project Assistant (677 44 71 34)

Experts & Consultants:

- Jean-Marie NOIRAUD - Environment Expert/Consultant FODECC/CAFI (699 96 17 83)
 - Bruno GUAY - Economist, CAFI Development Programming Manager
 - Prof. NLOM - Environmental Economist, Expert Consultant (696 13 34 42)
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Appendix 2: RACINE 2026-2031 model

RACINE 2026-2031
+ Carbon 2030-2046

